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The role of tech-enabled formal financing in agriculture in India

28 May 2020

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MSC and ThinkAg researched the AgTech landscape in India with a focus on innovations in financing small and marginal farmers

A. Key objectives of the study



Understand the landscape of farmer financing and AgTech in India

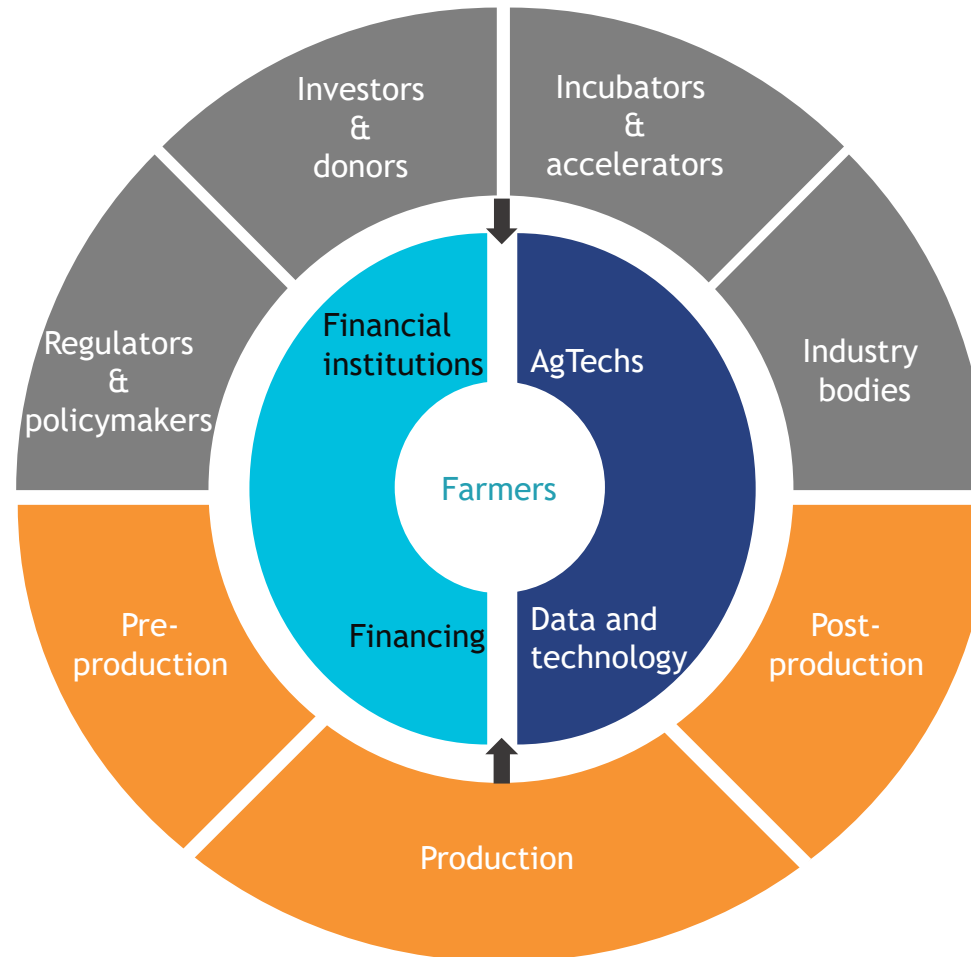


Study new engagement models around technology in the AgTech space



Understand the role of lenders to adopt AgTech solutions to provide finance to farmers

B. Stakeholders in the ecosystem around farmer financing



C. Structure of the presentation

[Chapter 1](#)
Financing the farmers

[Chapter 2](#)
AgTechs in India

[Chapter 3](#)
The intersection of AgTechs and incumbents

[Chapter 4](#)
Ways to improve the ecosystem for AgTechs in India



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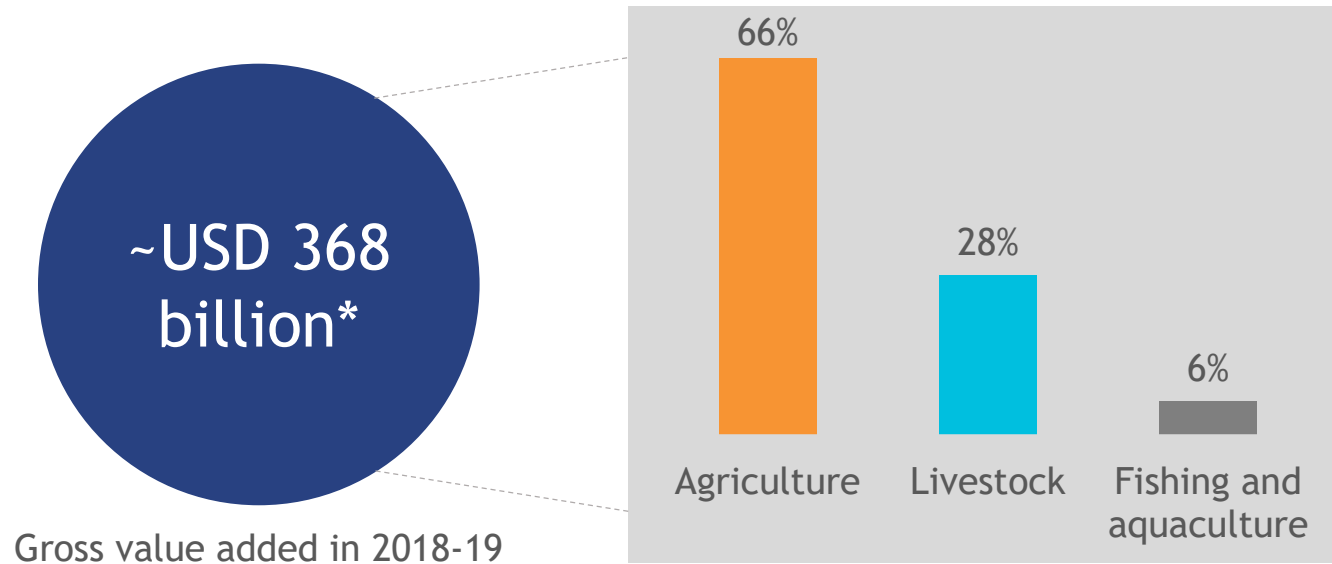
1. Financing the farmers: The current scenario and gaps

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The agri and allied sector, which contributes USD 368 billion to the economy, is up for tech-based disruption

Gross value added by the agriculture and allied sector¹

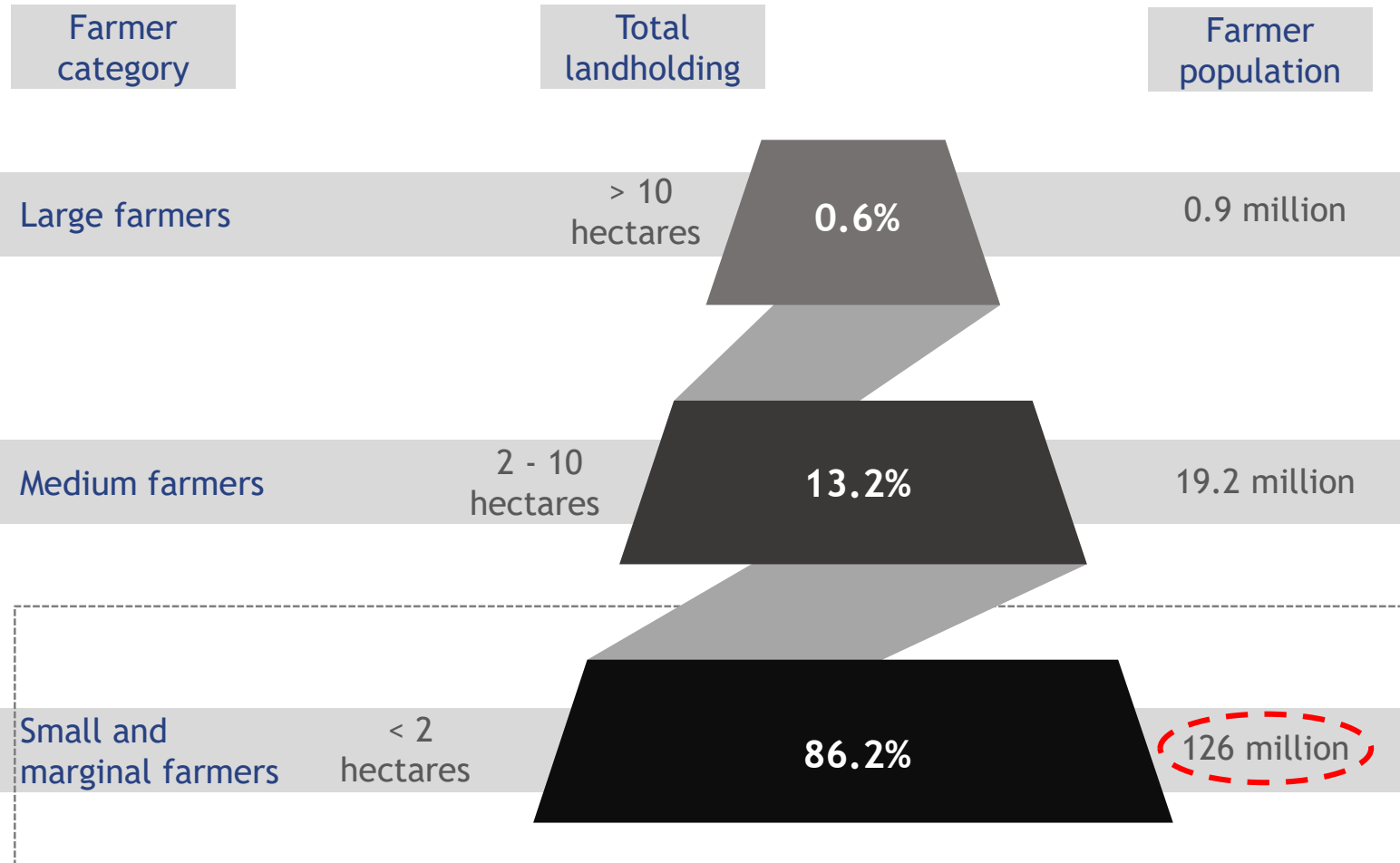


Key facts related to the sector²

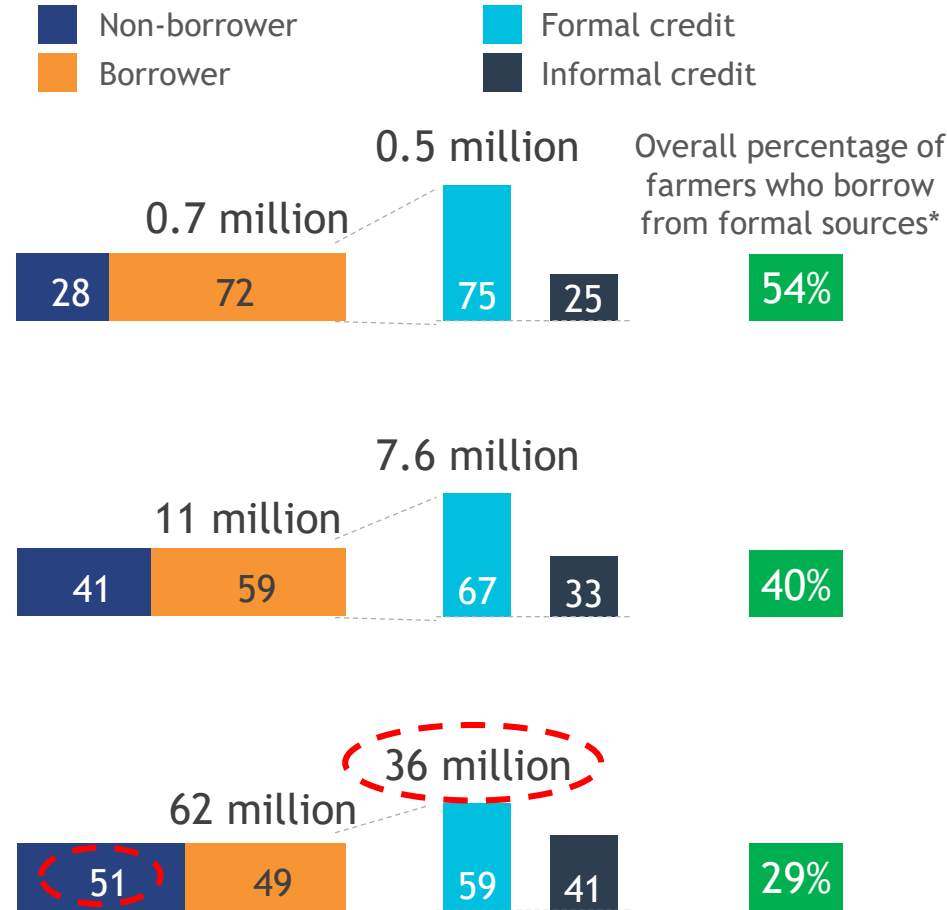
- **55%** of the population depends on the agriculture and allied sectors
- **~16%** is the contribution to the economy by the agriculture and allied sectors
- **~3%** is the growth rate of the agriculture and allied sectors as against 2017-18
- **USD ~38 billion** is the value of the total agricultural exports in 2018-19
- **USD ~21 billion** allocated in the interim budget (2019-20)

Only 30% of all farmers borrow from formal sources, while ~50% of small and marginal farmers are unable to borrow from any source

Breakup of types of farmers w.r.t landholding¹

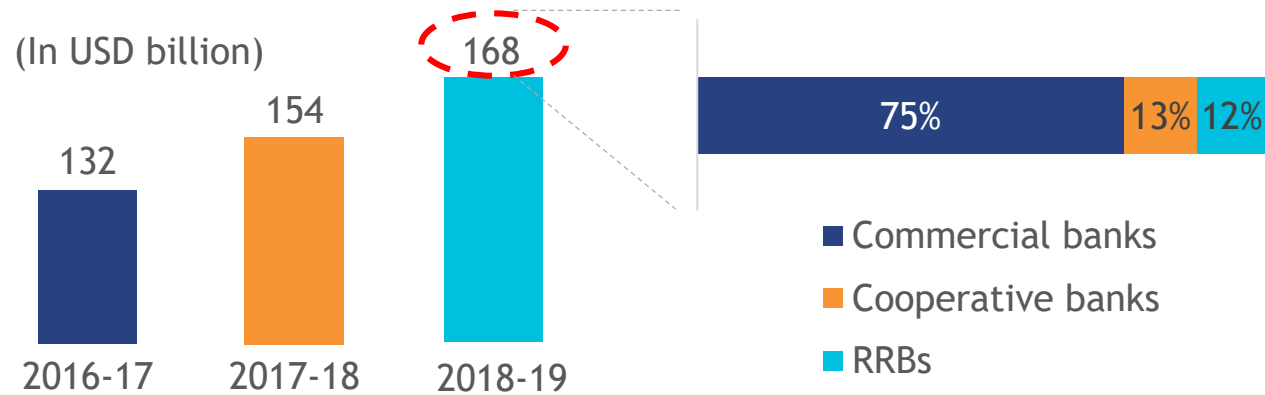


Percentage of farmer households²



Banks provided agriculture credit worth USD 168 billion in FY18-19; however, 50% of the credit was offered to medium and large farmers

Total agriculture credit disbursement by banks^{1,2}



Key facts related to lending to SMF in 2018-19^{1,2}

- **Most banks** resorted to priority sector lending certificates (PSLCs) to achieve the PSL targets under agriculture
- The volume of overall PSLC trading (USD 44 billion) increased by **78%** in FY 2019 compared to FY 2018
- **USD 15 billion** is the volume of PSLC-SMFs in 2019, a growth of **62%** compared to FY 2018
- Private and foreign banks emerge as major **buyers**; while PSBs, RRBs, and SFBs are the major **sellers**
- Only **~40%** loans are long-term*

Deployment of bank credit across sectors in FY 2018-19³

Parameters	Agri and allied activities		Industry or MSMLEs [#]	
	All banks		PSBs	PVBs + FBs
Credit deployed (in billion USD)	168		208	207
Percentage of gross bank credit	13			32
NPA (in %)	7-9		16	5

Banks are reluctant to offer credit to small and marginal farmers due to poor access, limited information, and unpredictable policy environment



High cost of servicing and risks involved

- Difficult-to-reach remote areas
- High acquisition and servicing cost for small and marginal farmers (SMFs)
- Perceived high risk of default



Difficult to verify reliable information

- Difficult and uneconomical to gather and verify farm-level and farmer-level data
- Limited visibility on financial information like cash flows and credit history
- Limited expertise to verify or estimate or do both on the income from alternate sources



Risks related to policy and environment

- Farm loan waiver by state governments* affects the culture of credit among farmers
- Perception of higher NPA under PSL, particularly agriculture

In last 10 years, farm loan waivers has touched USD 63 billion, with almost all the state governments joining the bandwagon



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2. AgTechs in India: *Developing a platform for ag-fintechs*

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Evolving agtech landscape - high quality startups, increasing investor interest

Most AgTechs have emerged in the past five years and are still at a nascent stage



3116

Registered start-ups in food and agriculture in India



2

India's rank globally based on the number of AgTechs



25-30%

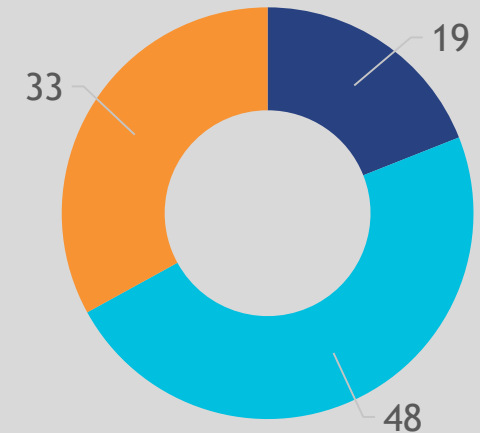
Growth in number of startups year on year

Approx USD 500 mn investment since 2014



~70% deals are focused on seed-stage and early-stage AgTechs

Stage-wise investor deals (2016-2019)



- Grant/Angel
- Seed
- Series A and beyond

90+

Active institutional investors

~250

Angel investors

10

Active AgTech Investors

In the entire agri value chain, we see Fintech opportunity in all categories of agtech solutions

Farm management and data analytics

- Remote sensing, smart phones, drones, sensors & IoT
- Predictive modeling, crop monitoring, traceability



Agri Financing / FinTech

- Value chain financing
- Fintech
 - Farmer onboarding
 - Credit scoring
 - Input linked credit



Agri - input marketplaces

- Direct to farm
- Data and advisory driven
- Channel agnostic
- Last mile delivery



Livestock management

- Livestock—cattle, poultry, and fisheries
- Data driven supply chain and financing



Agri -output marketplaces

- Demand aggregation
- Kirana stores, modern trade, horeca
- Procurement from farmers and FPOs
- Staples & fresh produce



Mechanization / Novel farming

- Hardware
- Farming as a service
- Vertical farming / hydroponics



However, we continue to see challenges around funding, partnerships, and access to data for scaling Agri Financing solutions




Limited funding for early-stage AgTechs

- High risk perception among investors - policy, long gestation period, climate risk
- Lack of leverage - need for credit guarantee structures



Collaborations with industry players and banks

- Contrasting viewpoints about the offerings and potential of AgTechs
- Mismatch of expectations between corporate partners and startups
- Banks have own legacy systems



Limited availability of agri-data and access to it

- Difficult to access reliable agri-data owned by the government
- AgTechs have to spend significant resources to gather farm and farmer-related data
- Only a few states have digitized land records; however AgTechs have no access



Challenges at the farmer level

- High cost to acquire small and marginal farmers
- Limited adoption of smartphone penetration—although it is now growing
- Digital payments are not commonplace



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3. The intersection of AgTechs and incumbents: Gaps and requirements

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AgTechs have a role to play in farmer financing—from origination to assessment, monitoring, and recovery (1/3)

Origination		Underwriting/Credit assessment	Servicing and monitoring	Collection	
Category	Data required by FIs	Offerings of AgTechs	Source of data	AgTechs that offer such data	
Personal profile	Demographic details	Field staff to onboard farmers	Physical on-field	Haqdarshak, SocialCops	
Income and cropping profile	<ul style="list-style-type: none"> ▪ Details of current and previous income: Farm and non-farm income ▪ Crop name ▪ Seasonal or annual ▪ Irrigated or Unirrigated ▪ Proposed crop for the next financial year ▪ Arrangements for cultivation, inputs procurement, marketing, storage, and transportation of the produce 	<ul style="list-style-type: none"> ▪ Data based on proximity to the nearest <i>mandi</i> ▪ Historical data on the type of crops and their quality ▪ Weather forecasting ▪ Tracking irrigation facilities ▪ Assessment of soil quality ▪ Price prediction tools ▪ Agri-inputs purchased online, personal profiles ▪ Historical data on outputs sold 	Physical on-field Satellite imagery Weather stations Smart sensor Input data Output data	FarmGuide, Jai Kisan, FarMart, Pay-agri SatSure, CropIn Skymet Farmsys AgroStar, BigHaat, Gramophone BigBasket, NinjaCart, WayCool Foods, De'haat, AgriBazaar	
Credit history profile	<ul style="list-style-type: none"> ▪ Deposit and loan account ▪ PMJDY overdraft ▪ Amount of loans sanctioned and outstanding 	Sourcing information from the credit bureau	Credit bureau	N/A	

AgTechs have a role to play in farmer financing—from origination to assessment, monitoring, and recovery (2/3)


Origination		Underwriting/Credit assessment	Servicing and monitoring		Collection
Category	Data required by FIs	Offerings of AgTechs	Source of data	AgTechs that offer such data	
Particulars of agri land holdings and crops	<ul style="list-style-type: none"> ▪ Nature of land <ul style="list-style-type: none"> • Owned as opposed to leased • Irrigation facilities • Percentage of land irrigated • Market rate per acre • Number of owners, among other factors ▪ Access to the <i>mandi</i> ▪ Distance from the farm to home ▪ Type of crop sown, yield estimates, past performance, availability of input 	<ul style="list-style-type: none"> ▪ Develop solutions to digitize land records with beneficial ownership 	Physical on-field	FarmGuide, FarMart, Jai Kisan	
Movable assets or properties	<ul style="list-style-type: none"> ▪ Types of assets like irrigation pump sets, tiller, tractor, transport vehicle, etc. ▪ Livestock 	<ul style="list-style-type: none"> ▪ Tap into existing networks to source information 	Physical on-field	FarmGuide, FarMart, Jai Kisan	

AgTechs have a role to play in farmer financing—from origination to assessment, monitoring, and recovery (3/3)

Origination		Underwriting/Credit assessment	Servicing and monitoring	Collection	
Category	Data required by FIs	Offerings of AgTechs	Source of data	AgTechs that offer such data	
Output profile	<ul style="list-style-type: none"> Sowing and harvest estimates Current and historical cropping frequency 	<ul style="list-style-type: none"> Crop monitoring to predict NPAs Yield estimation Visibility of usage of credit Demand forecasting 	Satellite imagery Input data	Cropin, SatSure, AgroStar, BigHaat, Gramophone	


Origination		Underwriting/Credit assessment	Servicing and monitoring	Collection	
Category	Data required by FIs	Offerings of AgTechs	Source of data	AgTechs that offer such data	
Actual collection	<ul style="list-style-type: none"> Visibility on crop harvest and prices 	<ul style="list-style-type: none"> Market linkages for farmers Partnerships with warehouse owners and support to grade and sort the output 	Physical App-based Mobile imagery Spectrometry	NinjaCart, WayCool, Jumbotail, Kamatan, Crofarm, KrishiHub, AgroWave Agricx, Intello Labs	

However, meaningful partnerships between financial institutions and AgTechs need some more time to scale due to a variety of reasons



No full-stack solution

- Most AgTechs offer standalone, partial solutions to banks
- Banks find it difficult to collaborate with multiple AgTechs
- Banks are likely to prefer AgTechs that offer full-stack solutions



Challenges with non-risk-sharing model

- Banks hesitate to collaborate with AgTechs, which do not share any liability
- Banks require guarantee from AgTechs to mitigate or minimize their risk



Limited understanding of AgTech solutions

- Most banks have a limited understanding of the solutions and potential of AgTechs
- Banks believe that most AgTechs provide little beyond some additional—or satellite—data points



Limited trust on data captured by AgTechs

- Banks trust their local staff for any information related to farmers and their crops
- Banks believe that AgTechs fail to add value in assessing the creditworthiness of SMFs
- Banks require AgTechs to have data points for around 4-5 years before conducting a pilot



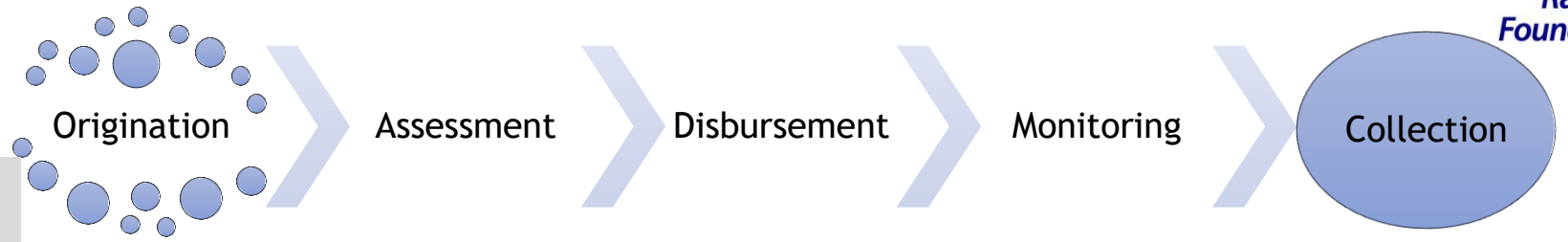
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An end-to-end agri-stack platform to improve existing farm-lending processes

One-stop access for banks

Features of this model:

- 1. Innovator group**
Create a group of innovators that offer a variety of solutions to work together with banks in a particular district
- 2. FI group**
Create a group of leading banks and financial institutions that can work together to discuss processes and solutions with AgTechs
- 3. Pilot development**
Choose one district in which the bank or FI currently offers lending and deep dive into existing processes where AgTechs can plug in their solutions
- 4. Build data and history**
Digitize the entire process and enable digital payments to create year-on-year records to facilitate ease of lending going forward





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4. Ways to improve the ecosystem for AgTechs in India

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A single unified digital agri-database “AgriStack” for India can enable financing for small and marginal farmers

Present constraint	Focus area	Key recommendation	Expected outcome
<p>Lack of a public platform that provides access to agri-data</p>	<p>Creation of AgriStack</p>	<p>Build AgriStack—a secure digital platform that enables access to farmers by providing information related to farm, farmer, and crop</p>	<p>A public platform to drive innovations across the value chain</p>
<p>Only a few states have digitized land records completely</p>	<p>Data digitization</p>	<p>Create digital GPS-tagged land boundaries that guarantee land titles, digital records in a demat form, and open APIs for AgTechs</p>	<p>A single window to verify and gather the required details economically</p>
<p>AgTechs find it challenging to partner with government</p>	<p>Ease of business</p>	<p>Create a single window to address various concerns that AgTechs face, and create a provision for short-term working capital to partner AgTechs</p>	<p>B2G partnerships with access to data of a large number of SMFs</p>

Development financial institutions should help build agri-market infrastructure and offer capital to institutions that lend to SMFs

Present constraint	Focus area	Key recommendation	Expected outcome
<p>The storage gap for agricultural produce is at 35 million tons and post-harvest losses is at ~USD 13 billion</p>	<p>Asset infrastructure development</p>	<p>Promote public-private partnerships to augment necessary storage and warehousing infrastructure and focus on post harvest financing</p>	<p>Asset infrastructure to improve and post harvest financing to become more accessible</p>
<p>Multiple challenges limit the growth and sustainability of FPOs</p>	<p>Support to FPOs</p>	<p>Provide technical handholding, capacity building, financing, and market linkage support to FPOs to run sustainably</p>	<p>Effective FPO channel ready for partnerships with various players</p>
<p>The high cost of capital to NBFCs results in a high rate of interest for SMFs</p>	<p>Source funds</p>	<p>Explore the creation of separate fund like RIDF or seek alternative sources of funding from global development and financial institutions like ADB, IFC, and GIZ. to institutions that lend to SMFs</p>	<p>Serious lenders can borrow capital at a low cost</p>

Conclusion

- Ag-fintech opportunities need **partnership approach** between financial institutions and startups for pilots and scale
- **Platform of agtech startups** including - input, output, data, financing - rather than each startup individually, has much better chances of scale
- **Digitisation, access to alternate data and transactions** in the agri supply chain will improve the integration of financing solutions
- **India could be the hub** of developing ag-fintech solutions for rest of the world particularly for regions like Africa, South Asia and South East Asia with similar farming profiles



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